

Lesson 37
Intelligence and Warning IV:
The 9/11 Commission and the Intelligence Reform
and Terrorism Prevention Act of 2004

Readings:

1. National Commission on Terrorist Attacks upon the United States. [*The 9/11 Commission Report: Final Report of the National Commission on Terrorist Attacks Upon the United States*](#). (New York, NY: W.W. Norton & Company, Inc., 2004): 399-419.
2. Skim: George W. Bush, [*Executive Order 13354: National Counterterrorism Center*](#) (Washington, DC, 27 Aug 2004).
3. Senate Committee on Homeland Security and Government Affairs, [*Summary of S.2485, The Intelligence Reform and Terrorism Prevention Act of 2004*](#) (Washington, DC: THOMAS, 7 Dec 04): pp. 1-4 (Title I through end of Subtitle F); Title VI, Sections 6001, 6002, Subtitles G, I, and J; Title VII, Subtitle B.

Study Questions:

1. What does the 9-11 Commission say are the key flaws in the US intelligence system prior to the Intelligence Reform Act?
2. What are the major recommendations, and the rationale for those recommendations, that the 9-11 Commission makes regarding intelligence?
3. What managerial or organizational principles inform the Commission's analysis?
4. What does Executive Order 13354 accomplish?
5. What does the Intelligence Reform and Terrorism Prevention Act of 2004 accomplish?
6. What are the key differences between the Intelligence Reform Act and the 9-11 Commission recommendations?
7. How effectively does Title VII, Subtitle B of the Act address the issues we discussed in lesson 25?