



## UNITED STATES MILITARY ACADEMY

DEPARTMENT OF THE ARMY

West Point, New York 10996

REPLY TO  
ATTENTION OF

August 16, 2004

Department of Social Sciences

Dear Friends,

It is the first day of classes and the start to another great academic year at West Point. The cadets marched to class in raincoats as New York continued to have one of the mildest and soggiest summers in recent memory. The cadets are as eager to start the classes as ever.

The Department is well poised to start the semester with 22 new instructors in the summer New Instructor Orientation. Among the new instructors is returning Social Sciences alumnus, Colonel (retired) Jack Jacobs, who is the Robert F. McDermott Chair in Humanities and Public Affairs. Jack is teaching our media elective and joins the Department's other three chairs: General Wayne Downing, the Combating Terrorism Center Chair; General Barry McCaffrey, the International Security Studies Chair, and Dr. Dennis Smallwood, the General Bernard Rogers Chair in Economics and National Security. These exceptional individuals augment the Department's authorized faculty and provide the intended margin of excellence for cadets and inspirational leadership throughout the Academy.

This has been a busy summer for the Department. In addition to the normal load of support for summer training at Beast Barracks and Camp Buckner, the Department has responded to as many requests as possible for assistance to the Army at war. When MG Pete Chiarelli and the First Cavalry Division needed some help with economic development in Baghdad, MAJ Pat Buckley (airborne, ranger, infantry, with an MIT Ph.D. in economics) deployed and helped develop the plans and analysis of economic conditions in the region. MAJ Joseph Kopser deployed with a Joint Forces Command team and assisted with the strategic planning for the upcoming Iraqi national elections. MAJ John Gossart and MAJ Dave Filer deployed to Iraq to assist the Multinational Security Assistance Command, which is responsible for the coalition support and training of the Iraqi military, national guard, police, and other security forces. Dave liked it so much that he extended his summer tour into a full year, reinforcing the tradition that end dates on orders to a combat zone are always flexible. The Command has become a small "Sosh Forward" with not only LTG Dave Petraeus, who is the Commander, but also LTC(P) Chris King, MAJ Charlie Miller, and recent graduates of the Sosh scholarship program, Captains Jeanne Hull and Liz Young. Jeanne, Liz, and many other recent Sosh graduates write back almost weekly about the way that their West Point education, especially in Social Sciences, has helped them confront the challenges and ambiguities of current operations.

MAJ Jason Amerine deployed to assist the Coalition Forces Command-Afghanistan in their Political-Military Section and provided important assistance based on his work there as a Special Forces Team Leader in the initial, critical phases of Operation Enduring Freedom. COL Cindy Jebb deployed with a Center for Army Lessons Learned team to the third CENTCOM "sub-theater" and worked with JTF Horn of Africa in Djibouti. Just before leaving, two of Cindy's recent books were published: *Bridging the Gap: Ethnicity, Legitimacy, and State Alignment in*

*the International Scene* and *Mapping Macedonia: Idea and Identity* (with Peter Liotta). No word yet on whether these are the best selling comparative politics books in Djibouti! And the Sosh member who deployed to the most isolated, desolate environment of all was MAJ Larry Dillard, who spent the summer at Ranger School, where, for the second summer in a row a current Sosh instructor earned his Ranger Tab. A careful review of the Fort Benning records reflects that he is the first person with a Stanford MBA to complete Ranger School!

June's Senior Conference focused on "Defense Transformation and the Army Profession" and was an insightful look at an Army facing the strains of transformation, fighting a war in several theaters, and revitalizing itself as a profession. Many of the papers prepared for the conference and discussions that ensued, all with a central focus on the human resource aspects of transformation, will be incorporated in a forthcoming 2<sup>nd</sup> edition of *The Future of the Army Profession*, first published in 2002. Don Snider again is the pioneer and leading researcher in this area and is spending part of his sabbatical semester this Fall at the Army War College working on the book.

As OEMA continues its great work on America's Army ([www.americasarmy.com](http://www.americasarmy.com)) and analysis for the G1, the Combating Terrorism Center (CTC) has been continuing its analysis, education, and training missions. New staff members include Mr. Jarret Brachman, Dr. James Forrest, and Ms. Kate Marquis (who is on loan to the CTC from the CIA). The CTC's fourth book, this one concerning homeland security, should be published early next year.

Over 100 Sosh cadets spent time this summer on their Advanced Individual Academic Development (AIAD) internships. These three to six week programs take the place of time that cadets would otherwise spend on leave and included their work in 22 countries including Vietnam, The Gambia, Greece, Korea, China, Chile, and South Africa. Other cadets spent time working with Senators Clinton, Hagel, Hutchison, Inouye, many other members of Congress, as well as working with Pentagon, Army, other government agencies, and volunteer organizations, such as the Service America programs in Chicago, Austin, and Seattle. In July, a reception hosted by Senator Jack Reed was a great opportunity for the cadets in Washington to meet with congressional and Army leaders and provided an exceptional forum to showcase the great work that our cadets have been doing. We very much appreciate the generous support from Bob Baldwin, Patrick and Anna Cudahy, Ken Hicks, Walt Lincoln, Dana Mead, Bill Murdy, Carolyn Osborn, Brent Scowcroft, Hunt Alternatives, and the McCormick and Olmsted Foundations, all of which funded the majority of these and other Department research and development programs.

West Point's Model United Nations team, under Dr. Scott Silverstone, ended the 2003-2004 seasons by winning the world championship in Egypt making it the number one Model United Nations team in the world. BG Dan Kaufman had the hardship duty of traveling to Egypt to personally supervise the team on the trip. The Debate team, guided by MAJ Reid Sawyer and MAJ Joanne Moore also completed another tremendously successful season, finishing 3rd in the nation in the American Debate Association rankings. The Debate Team is looking forward to this year's topic, which is "Resolved: that the US Federal Government should establish an energy policy requiring a substantial reduction in the total non-governmental consumption of fossil fuels in the United States." As always, if you have obscure citations or amazing facts that can help the team, just let us know!

On the senior personnel front, LTC Dick Hewitt retired this June as the Head of the Economics Stem and we are extremely fortunate to have COL Maggie Belknap join the Department to continue the great leadership of economists. COL Al Willner, last year's acting Not-Head, is in Washington preparing for his next FAO assignment and Mike Meese has returned from his year of relaxation in Iraq and at the National War College to reassume his Not-Head duties.

Finally, the big excitement around West Point is the football team, with our new Coach, Bobby Ross. Having lead Georgia Tech to the National Championship and the San Diego Chargers to the Super Bowl, he seems to be the right fit for the Army Football Team. As one firstie said after practice last week, "This is great! We are undefeated under Coach Ross!"

Please join us to see the new and improved Army football team on Saturday, October 2, 2004, when Army will defeat TCU at Michie Stadium. We start with an open house in Lincoln Hall before the parade. The pre-game tailgate will take place after the parade at the 49er Lodge, within walking distance to Michie Stadium. Victory will be celebrated at a post-game party, also at the 49er Lodge. The attached registration form and the flyer, at the following website: <http://www.dean.usma.edu/departments/sosh/Alumni/AY%2005%20Fall%20Reunion.pdf>, has all of the details or you can register on our website at <http://www.dean.usma.edu/departments/sosh/Alumni/registration.htm>. Please call the Army Ticket Office **today** for your football tickets and register by September 20<sup>th</sup>.

We sincerely hope you will be able to join us at the Fall Reunion.

Best regards,

/s/

Russ Howard  
Colonel, U.S. Army  
Professor and Head  
Department of Social Sciences